

eB Underway

Deployment of non-nuclear ordnance stockpile management tools is now providing the Navy and Marine Corps Ordnance community with visibility of key metrics, tools, and procedures through DoD's classified network, the SIPRNET. The Naval Ammunition Logistics Center, under the direction of NAVSUP and sponsorship of the Deputy Chief of Naval Operations for Fleet Readiness and Logistics, modified the Conventional Ammunition Inventory Management System's (CAIMS) key reports to make them available through the SIPRNET.

The transition of the entire CAIM system from a cumbersome, batch mainframe processing system to the open systems environment accessible through the SIPRNET completes in December 2000.



Goals and Objectives

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GOAL 1

Maximize the value of DON investments in people, systems and infrastructure by incorporating eB commercial best practices and technologies into DON's plans, processes, IM/IT architecture and systems.



Objectives

- Develop and sustain a DON eB strategic planning process that serves as a mechanism for guiding DON eB activities
- Manage the implementation of the DON eB strategic plan
- Ensure the DON IM/IT architecture supports eB requirements across all business functions
- Collaboratively develop & maintain the eB policies and standards needed to support interoperability and integration of DON functions
- Define and establish organizational structures, including the DON eBusiness Operations Office, to serve as catalysts for implementing and integrating DON eBusiness efforts and to highlight emerging uses of the internet and electronic business from within DON/government and from the private sector
- Work collaboratively with OSD, the Joint Electronic Commerce Program Office, industry and other Services and Components to facilitate incorporation of eB best practices into DON
- Web-enable the applications used by DON activities
- Leverage the value of rapidly developing commercial digital marketplaces, on-line reverse auctions and other commercial eB initiatives



Description

Working collaboratively, the DON will identify opportunities to integrate eB concepts and technologies used by industry into DON's processes and systems. eB technical and data management standards will be implemented throughout the enterprise, and the web will be the preferred source for access to our applications. The result will be improved interoperability and integration of DON's business and warfighting functions. Investment in eB initiatives not only yields cost savings and cost avoidance, it maintains our ongoing process of technological and operational innovation needed to improve results.

GOAL 2

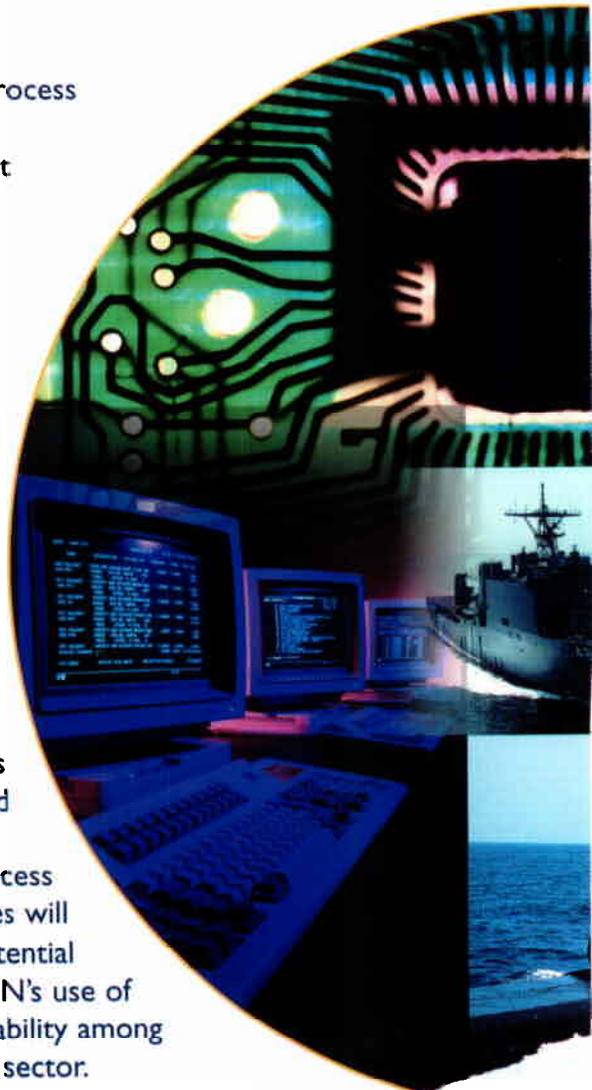
Reengineer warfighting support and other core business processes, in preparation for eB technology infusion, to maximize DON mission effectiveness and efficiency.

Objectives

- Develop and implement eB strategies to facilitate eB process improvement
- Develop DON enterprise models and tools to support reengineering processes
- Implement eB solutions to improve business functions, operational effectiveness, and quality of life
- Exploit Smart Card, browser, and Web technologies to enable flexible and timely information exchange

Description

The DON has identified the need to reengineer warfighting support and other core business processes in parallel with technology infusion to maximize effectiveness and efficiency. Careful analysis of existing business processes provides the opportunity to improve the way the DON does business and identifies prospects for integration of functions. eB technologies are key enablers for the most efficient implementation of the reengineered processes. Enterprise Resource Planning, a commercial reengineering process, will be piloted to evaluate the process in the DON environment. DON commands and activities will continually evaluate eB concepts and technologies for potential application to all facets of their business operations. DON's use of these concepts and technologies will allow for interoperability among functional areas and among DON, DoD, and the private sector.



GOAL 3

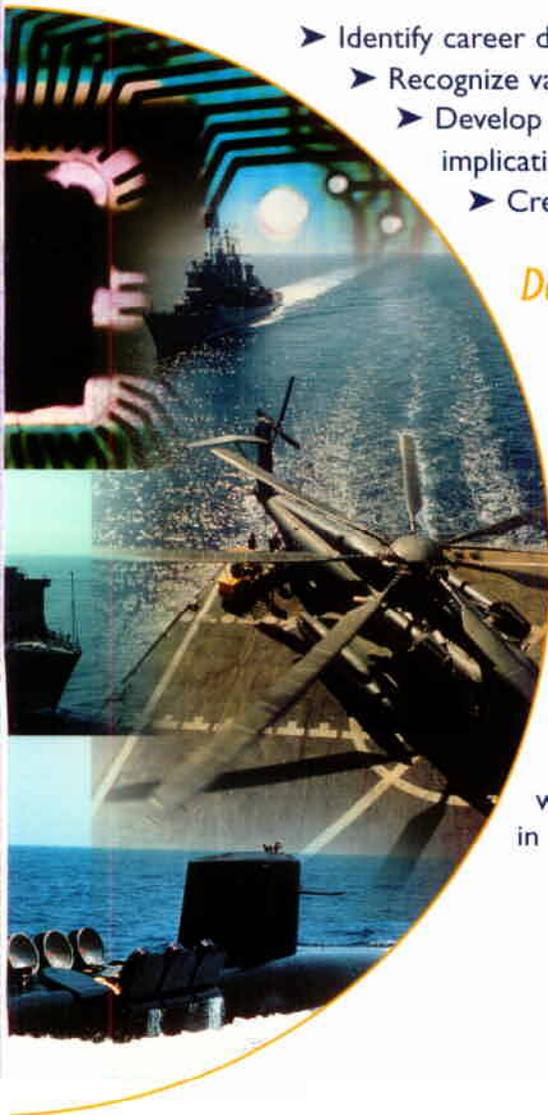
Foster the cultural change necessary so that business process reengineering and eB are embraced and become pervasive.

Objectives

- Identify career development opportunities in eB for the DON workforce
 - Recognize value-added eB solutions implemented within DON
 - Develop an understanding of the organizational and cultural implications of a robust eB environment
 - Create an awareness of the value of eB across the DON

Description

The DON workforce will be incentivized to pursue eB solutions and will be recognized for their initiative. Cultural change, long identified as one of the most common stumbling blocks to technology implementation, will be addressed head-on by leadership. Since an educated workforce is most productive and receptive to change, career development will be an important focus. Structured change management approaches will be developed throughout the DON organization so that the workforce welcomes the change that eB brings. Recognition programs will seek out eB success stories and eB “trailblazers,” so that the DON workforce and leadership understands the critical part eB plays in DON’s success as an organization.



GOAL 4

Facilitate the creation and sharing of eB knowledge to enable effective eB implementation.

Objectives

- Encourage collaborative information-sharing through communities of practice and the use of new and Web-based technologies
- Identify trailblazers within the enterprise to ensure wide dissemination of successful best practices implementation and lessons-learned
- Use pilot programs, as appropriate, to serve as models for eB implementation
- Provide tools to facilitate the optimum use of information to create eB knowledge
- Share eB best practices within DON and with other Federal agencies, DoD and industry

Description

Throughout the DON, mechanisms will exist to share information in near real-time through alternative media such as "listservs" and World Wide Web sites. As an example, the DON will widely broadcast successful eB initiatives and provide community access to them for broader deployment. eB tools will streamline existing processes and will be easily accessed using the web. Collaborative information sharing will allow all levels of the DON to gather information and distribute information in the broadest and most efficient manner.



